County Durham Care Partnership

Adults Wellbeing and Health OSC 20 November 2023

Winter Preparedness

Sue Jacques Chief Executive County Durham and Darlington NHS Foundation Trust Michael Laing Director of Integrated Community Services County Durham Care Partnership







Format

County Durham

Care Partnership

- Lessons from winter 2022/23
- Priority areas 2023/24
- Funding 2023/24
- Managing winter pressures together
- Our plans
- In development
- Thank you and questions







Lessons from winter 2022/23



- Demand and pressures unpredictable November 2022 saw demand surges
- Increasingly complex patients presenting to services
- Covid + numbers varied but generally lower than expected as was flu
- Partners managed winter pressures via the well established LADB with positive relationships
- Workforce resilience and availability a shared issue
- Good performance on discharge and the elective recovery programme
- All parts of the health and care system worked together







Priority areas 2023/24



- Priorities set by Government in letters from Ministers, NHSE and the ICB to all partners
- Priorities for 2023/24
 - Ambulance handovers
 - Waiting times in A&E
 - Sustaining the elective recovery programme
 - Hospital Discharge
 - Urgent Community Response
 - Admissions avoidance
 - Supporting the social care market
 - Additional data requirements for all partners







Funding 2023/24



- From the Government with requirements to spend on specific areas and reporting arrangements
- Discharge Fund £7.5m only to be spent on additional discharge initiatives given to Council and ICB as part of the Better Care Fund
- Market Sustainability and Improvement Fund (MSIF) -£4.5m only to be spent on the social care workforce and providers given to the Council
- Some Acute Respiratory Infection (ARI) Hub funding
- No additional funding so far for extra beds in hospitals







Managing winter pressures together



- System leadership via the LADB chaired by CDDFT Chief Executive
- LADB informal catch up every Monday 8am and formal meetings monthly
- Using data to inform decisions
- Bed meetings in CDDFT 3 times per day
- Transfer of Care Hub meets daily and more often if needed to manage discharges
- Council Winter Planning Group meets weekly led by Public Health
- Oversight by and support from the ICB and the regional Urgent and Emergency Care Network







Our plans 1



- CDDFT have submitted their Winter Plan to NHSE
- We have invested the Discharge Fund in
 - Additional 8 staff in Hospital Social Work Team
 - Expanded Discharge Management Team
 - Trusted assessment by Therapists in Community Hospitals
 - Extra GP capacity in the GP Hubs working with Emergency Departments
 - Supported housing for people discharged from acute hospitals
 - NEAS additional ambulances
 - Expanded Urgent Community Response
 - Supporting the voluntary sector
 - Continuous improvement on wards focusing on hospital discharge







Our plans 2



- We have invested the MSIF in
 - Extra Intermediate Care capacity
 - Financial support for the social care workforce
 - Home care capacity
 - Extra social work capacity
 - Training care home staff via The Care Academy
- Likely to have 2 ARI Hubs
- Council will continue Welcome Places, money advice and support to the voluntary sector
- Promotion of vaccination for residents and staff
- Mutual support available if a partner is under pressure e.g. nursing oversight for care homes







In development



- Same Day Emergency Care close to completion
- Plans being refined on 7 day working
- Looking at an enhanced Social Workout of hours service and crisis response
- "Flexing" our bed capacity in Community Hospitals
- Further work with the Council's Housing Team and housing providers
- Additional transport capacity a key issue
- Joint work on discharges from metal health beds and crisis response
- Looking after our workforce through wellbeing initiatives, enhanced payments, vaccination







Thank you



Any questions?







County Durham Care Partnership